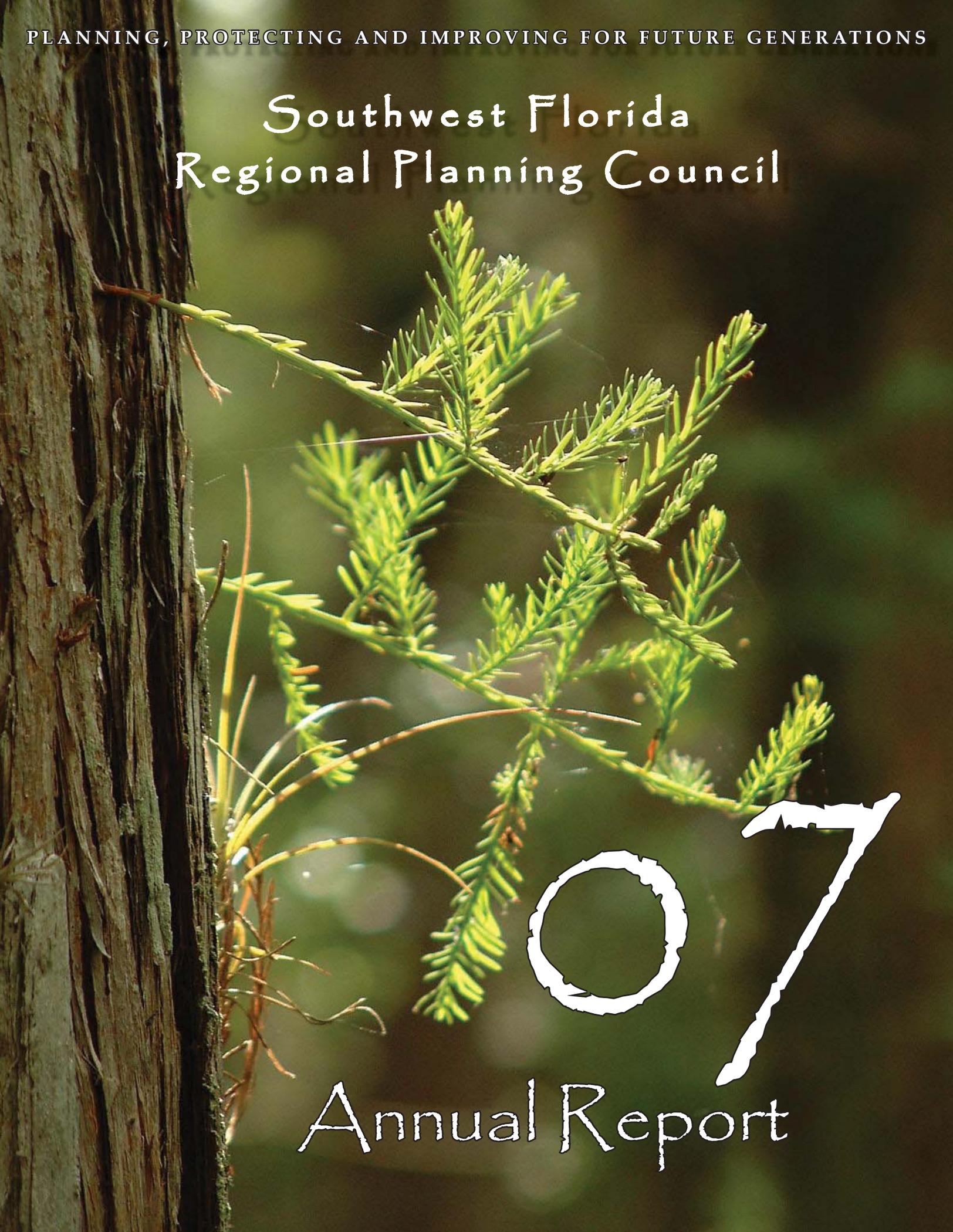


PLANNING, PROTECTING AND IMPROVING FOR FUTURE GENERATIONS

Southwest Florida
Regional Planning Council



2017

Annual Report

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Message From the Chair

As Chairman of the Southwest Florida Regional Planning Council through 2007, I would like to take this opportunity to first thank fellow Council members and our staff for the honor of serving you this past year. Throughout the year we faced many challenges, yet it was also marked with many accomplishments. As the Annual Report illustrates, the Council has worked very strongly and made progress in several areas very important to Southwest Florida.

If not for the SWFRPC members and staff, the following issues wouldn't have progressed. The largest undertaking was working through the development of the Babcock Ranch, almost 14,000 acres of agricultural land in Charlotte County, to create an integrated community which fosters human interaction, sustainability and preservation of the natural environment. Although not fully resolved, Babcock Ranch has received conditional approval.

Members and staff should be commended for presenting proposed changes to several Developments of Regional Impact (DRI) and the associated concerns. Due to the Council's interaction, affordable housing units would not have not been suggested otherwise.

Mayor Denham of Sanibel Island led the Sub-Committee for the Lower West Coast Watersheds and provided a report of accomplishments. This is just one example of the energy of a dedicated public official, willing to perform over and above the office to which he was elected.

The Legislative Initiative is what I am most proud of. Legislators from many counties and regions interacted with the state Legislative Delegation at a critical time when our future revenue stream is questionable. While we did not achieve all of our goals, I'm sure that our efforts did not go unnoticed and in turn, we may have prevented a worse situation and further loss of home rule.

Thank you again for your dedication and support. I appreciate the Council's contributions and have great hope for the future of Southwest Florida. I look forward to working with you in the years to come.



Jim Coletta
2007 Governing Board Chair

Message From the Director

2007 was a year in transition; a year in transition because of the early passing of our friend and past Executive Director, David Burr; a year in transition, because of the many ways the Council found to carry on the good work he started; a year in transition, as I adjust to becoming the new Executive Director of the Southwest Florida Regional Planning Council. We miss Dave's leadership and bright personality, but we will never forget his presence and love for the environment of southwest Florida.

As mentioned above, I became the Executive Director in October of 2007 when I was selected by the Council following Dave's passing. I am honored and humbled by the full Council's decision. By their action, the Council not only placed their faith in my capabilities but avoided a lengthy delay in staff leadership and Council work. I realize that I have a great deal to do to demonstrate my value to the Council and the people of Southwest Florida.

In an effort to enhance the organization and to sharpen our focus for creating a regional vision, the Southwest Florida Regional Planning Council developed a Strategic and Business Plan for 2008. A unique approach for any council of governments, the final plan was the culmination of a year long process that involved two off-site facilitated retreats. The strategic and business plan represents a system-wide effort, and is a milestone for the Southwest Florida Regional Planning Council. It will serve as our compass, guiding our direction into the future that is filled with possibilities. We are on a threshold of a new future that is filled with hope, opportunities, and ever-expanding horizons. Along with this there are many changes that will challenge the Council to move in new directions. Southwest Florida must make the commitment to turn a vision into a plan of action.

Our strategic and business planning environment must support the Region's Strategic Regional Policy Plan (SRPP) and sustain the desired outcomes. The Councils defined outcomes, objectives and key activities illustrate our linkage. For each outcome, we have defined measurable, time-certain objectives to track and evaluate our performance. We will mark our progress in achieving our

outcomes through demonstrations of performance measures and budget responsibility. All of these tolls will help direct staff efforts to ensure the Council operates efficiently and effectively as possible.

Not only did the Council develop a plan of action but the Council's deliberations and decisions in 2007 played a leading role in developing discussions on critical issues, including energy, water quality, transportation, economic development and climate change. The Council also reviewed several local large-scale plan amendments and made recommendations that refined the plan's approach to creating a sustainable future. One of the developments of regional impact reviewed that required a great deal of time and attention was the Babcock Ranch Community. The Council and staff can be proud that they so effectively addressed complicated multi-jurisdictional issues surrounding future growth and development in Southwest Florida.

Undaunted by the challenge of a region over 6,600 square miles in size, I look forward to assisting the Council and staff in maintaining a meaningful role with our local government and business communities while we all work together to create a vision for Southwest Florida's future.

Enjoy the following pages of the Annual Report which highlight the many activities and partnerships over this past year of the Southwest Florida Regional Planning Council. By continuing to work cooperatively and collaboratively as a region, we will succeed in creating a more livable and sustainable community for ourselves and future generations.



Ken Heatherington
Executive Director

A Tribute to David Burr...

A Buckingham man who made preserving Southwest Florida's natural habitat his life's mission died Thursday, September 27, 2007. David Burr, 56, Executive Director of the Southwest Florida Regional Planning Council, spent 32 years crusading to preserve wildlife and area waters through the Council's programs.

Lee County Smart Growth Director Wayne Daltry, a friend for those 32 years, was with Burr and his family when he died. "His daughter baby-sat my kids," Daltry said. "We would tell lies on each others' behalf to our spouses on why we were out late and we worked hard on the things that were important to the region and he did not falter."

"He worked ceaselessly to help local governments work together toward common goals." Dan Trescott, a friend and colleague of Burr's for 22 years, said they used to go on camping trips together in the wilderness. "It's almost worse than losing my mother. We had so many intimate times together," Trescott, the Council's Principal Planner. "We kind of understood each other really well," he said. "He was really a person who truly cared about the environment and the impact development has on it."

Ken Heatherington, then Planning Director, now Executive Director, met Burr 10 years ago when Burr made him planning director. Many of Burr's coworkers knew him more than 30

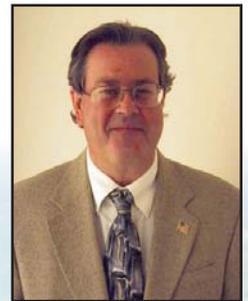
years and attended college with him. "We're a small family up here," Heatherington said. "We're more than friends." The Council provides programs on affordable housing, economic development, emergency preparedness, natural resources and regional transportation for Lee, Charlotte, Hendry, Glades, Collier and Sarasota counties.

Burr was born and raised in Miami. He attended the University of Florida and received a Master's Degree in Systems Ecology within the Environmental Engineering Department, School of Engineering. He also received a Bachelor's Degree in Wildlife Ecology. Burr was also a Certified Planner with the American Institute of Certified Planners. Starting his career with the Council in July 1975, Burr began work there as its environment planner.

He became the Planning Director in July 1985. In September 2002, Burr became the Executive Director. Burr was Treasurer of the Babcock Ranch Preservation Partnership where Lee County Commissioner Bob Janes worked closely with him. Janes knew Burr since the late 1980's. "He loved doing what he was doing."

By Amy Sowder - Originally posted on September 28, 2007

*In memory
of David Y. Burr
July 1951 - September 2007*



The Council...

The Southwest Florida Regional Planning Council was created by an interlocal agreement between Charlotte, Collier, Glades, Hendry, Lee and Sarasota Counties in 1973. The RPC acts as a regional information clearinghouse, conducts research to develop and maintain area wide goals, objectives, and policies, and assists in implementing a number of local, state, and federal programs. The Council serves as an advocate for the Region with State and Federal agencies, including the Legislature and Congress.

The Southwest Florida Regional Planning Council is a locally formed regional planning agency serving six counties: Charlotte, Collier, Glades, Hendry, Lee and Sarasota. The agency is directed by a thirty-four member Council composed of local elected officials and gubernatorial appointees. Five individuals who represent State interests provide additional assistance through service as Ex-Officio members of the Council.

The Council is staffed by more than twenty professionals with expertise in planning, law, emergency management, public administration, environmental science, business administration and information technology.



The Council Meets Monthly To:

- ❖ Develop agreement on a common vision for the region and assess the progress we are making toward reaching that vision,
- ❖ Deliberate on proposed projects deemed developments of regional impact and on proposed changes to local comprehensive plans,
- ❖ Review federal projects, programs and documents of statewide significance that may affect the region,
- ❖ Collaborate on projects and programs that benefit multiple jurisdictions, and
- ❖ Discuss issues that emerge as matters of regional interest, for example, infrastructure needs and proposed growth management initiatives.

Our Mission:

Plan: The Southwest Florida Regional Planning Council performs long range planning, tactical planning and transportation planning for the entire region.

Protect: The Southwest Florida Regional Planning Council's mission is to protect and improve the Region's physical, economic and social environment.

Improve: The Southwest Florida Regional Planning Council's goal is to continually improve the Region as growth occurs physically, economically and socially.

The Region...

Southwest Florida serves Regional District 9 and consists of six counties with a total area (land and water) of 6,663 square miles and a land area of 5,986 square miles. Four of the counties border the Gulf of Mexico and comprise a large portion of the region's urban area. Two counties are bounded by Lake Okeechobee, the second largest freshwater lake in the United States.

The population of Southwest Florida is dominated by retirees. People age 65 and older comprise 27% of the total population, and retirement incomes are the greatest single component of the region's economic base. Tourism is the next largest component of the economy – the population swells by as much as 30% each winter! Agriculture is the third largest economic component, thanks to a climate that allows for three growing seasons (winter, spring and fall) each year. Concurrent with the rise in population and its growing popularity as a tourist destination, the region's rural (non-urban) counties have emerged as a principal growth center for the State's sizeable agricultural community.

Natural resources have had a major influence on the area's economic development and growth. The most important of these resources are the region's location and climate, land and water resources, vegetation and wildlife, and inland and tidal wetlands. These resources have attracted large numbers of retirees and tourists to the region, thereby fueling the area's service, trade and construction industries.



CHARLOTTE COUNTY
Area: 690 Square Miles
Population: 163,504*
County Seat: Punta Gorda
Incorporated Communities: Punta Gorda
Established: 1921

COLLIER COUNTY
Area: 1,894 Square Miles
Population: 333,764*
County Seat: East Naples
Incorporated Communities: Everglades City, Marco and Naples
Established: 1921

GLADES COUNTY
Area: 763 Square Miles
Population: 10,313*
County Seat: Moore Haven
Incorporated Communities: Moore Haven
Established: 1921

HENDRY COUNTY
Area: 1,163 Square Miles
Population: 38,713*
County Seat: LaBelle
Incorporated Communities: Clewiston and LaBelle
Established: 1921

LEE COUNTY
Area: 803 Square Miles
Population: 615,254*
County Seat: Fort Myers
Incorporated Communities: Bonita Springs, Cape Coral, Fort Myers, Fort Myers Beach and Sanibel
Established: 1887

SARASOTA COUNTY
Area: 573 Square Miles
Population: 387,439*
County Seat: Sarasota
Incorporated Communities: Longboat Key, North Port, Sarasota and Venice
Established: 1921

* From Table 1 of the Florida Estimates of Population: April 1, 2007, produced by the Bureau of Economic and Business Research at the University of Florida.

Strategic Regional Policy Plan...

The Strategic Regional Policy Plan (SRPP) for Southwest Florida provides a long-range guide for the physical, economic and social development of the region. The overall purpose of the SRPP is to steer the region toward a more healthy and sustainable future. The SRPP is not merely a plan for the Council, it is a plan for the region as a whole and all those who are active participants in shaping its future.

The Florida Legislature mandates that the SRPP for each region of the State contains the following five elements:

1. Natural Resources
2. Economic Development
3. Regional Transportation
4. Affordable Housing
5. Emergency Preparedness

Each element of the SRPP contains Strategic Issue Areas - issues that will have the most significant impact on the region and for which there are windows of opportunity for actions to create desirable change. These issues are generally multi-jurisdictional and cross programmatic in nature.

Each Strategic Issue Area contains a Trends and Conditions Statement which describes past and present conditions with respect to the issues and forecasts future activities. Each Strategic Issue Area also contains one or more goals. Every goal is supported by policies, which are the ways in which programs and activities are conducted to achieve identified goals, and each policy is supported by an implementation strategy. The strategies are not intended to be prescriptive or exhaustive, but rather a listing of alternative actions for enacting the policy. Finally, each goal area includes an indicator for evaluating attainment.

In addition to being used as a guide for shaping the region's future, the SRPP is used by the Council as a framework to link planning and implementation activities of various entities; to review local comprehensive plans and large scale developments; to facilitate the resolution of disputes in planning and growth management issues; and as a policy document to guide all of the Council's activities.



Comprehensive Planning...

The Southwest Florida Regional Planning Council plays an important role in planning for growth management, community development and quality-of-life issues throughout our region. We provide technical assistance to local governments, coordinate the review of Developments of Regional Impact, review local plans and plan amendments for consistency with our Strategic Regional Policy Plan and facilitate intergovernmental coordination and cooperation. As the convener of the region, the Council helps articulate multi-jurisdictional issues that need resolution, and we champion the unique themes of our region with state agencies and the Legislature.

To handle the growth and population of our region, Chapter 163 of the Florida Statutes (F.S.) requires all local governments to provide a Comprehensive Plan to address the growth issues each of those governments face. In order to keep these plans current with the needs of local populations, Rules 9J-5 and 9J-11 of the Florida Administrative Code (F.A.C.) provide the framework for local governments to amend their Comprehensive Plans.

In order to change a Local Comprehensive Plan, a detailed four-step process occurs from the initial request to final approval. To summarize the process, first there is an initial request from a public or private entity which is submitted to the local government who then passes the request to the Regional Planning Council staff to review.

Secondly, Council staff reviews the request and either recommends that the proposed amendment is consistent, consistent with conditions or not consistent with the Strategic Regional Policy Plan (SRPP). Council then reviews the proposed amendment and

either approves, denies or provides additional comments to the staff comments. The Council comments are then sent to the Department of Community Affairs (DCA).

Thirdly, DCA reviews the requests and comments made by the Council and other reviewing agencies and issues an Objections, Recommendations and Comments (ORC) report that either requests additional informational needs that the proposed plan amendment may require for clarity or identifies issues of concern that the local government must address in order to get approval for the requested amendment. After the local government addresses the DCA comments made in the ORC report, they formally adopt the amendment.

Finally, the Council reviews the adopted amendment to assure that any changes made to the proposed amendment either address or does not negatively impact the prior comments of the Council. If the amendment is consistent with the SRPP and if no legal challenge is submitted, it becomes final and part of the local government's Comprehensive Plan for the future.

During the past year, Council staff members reviewed and provided technical input on 28 proposed small-scale amendments and 32 proposed large scale amendments to local Comprehensive Plans. Council staff members also provided technical assistance to two communities in the region — LaBelle and Bonita Springs. The Council worked with each of these local governments to address recommendations made by the DCA regarding proposed amendments to their Comprehensive Plans.

HURRICANES...

EVACUATION STUDY UPDATE

It has been five years and several direct landfalling hurricanes later in the region since the last Regional Hurricane Evacuation Study was updated in 2001. Due to the four major hurricanes that hit Florida in 2004, a significant amount of Federal Hazard Mitigation Planning Grant money has become available to the State of Florida's Division of Emergency Management through the Federal Emergency Management Agency.

For the first time since the first hurricane evacuation study in the country was completed by the SWFR-PC for Lee County in 1977, the State is funding the Florida Regional Planning Councils concurrently to update or complete for the first time regional hurricane evacuation studies. Part of this funding will be updating all the Sea Lake and Overland Surges from Hurricane (SLOSH) Models covering the State.

New elevation data for these models will also be collected using Light Detection and Ranging (LIDAR). The Regional Planning Council will be contracted to complete 11 X 17 inch hurricane storm tide atlases for the coastal counties and inland counties adjacent to Lake Okeechobee and to update the hurricane evacuation study based on the new storm tide maps. Staff will be working with all the counties and cities to accomplish this task within the next two years.

Getting all the regional planning councils to work on this task has been a goal of council staff, since we began hurricane evacuation planning. Staff believed if these studies were to be used for preparedness, response, recovery and mitigation planning, it would have to be completed by regional planning staff since hurricanes have regional impacts, not just local.



Intergovernmental Coordination and Review ...

The Intergovernmental Coordination and Review (ICR) process is a federally-mandated program to make state officials aware of federal projects, programs and documents of statewide significance that may affect them. State Executive Order 83-150 designated Florida's Regional Planning Councils as "regional clearinghouses." This designation calls for the Councils to review such projects to determine their significance.

The Council routinely reviews many types of projects and proposals as a part of its ICR work. They include:

- * *Ten-Year Site Plans for power companies that serve Southwest Florida,*
- * *Dredge and Fill Permit Applications filed with the U.S. Army Corps of Engineers,*
- * *Federal Consistency projects from the Florida State Clearinghouse/Florida Coastal Management Program,*
- * *Environmental Resource Permits issued by Water Management Districts and the Florida Department of Environmental Protection,*

- * *Federal grant applications submitted on behalf of local governments and not-for-profit corporations, and*
- * *Transportation Improvement Programs and Unified Planning Work Programs submitted by Metropolitan Planning Organizations.*

The Council evaluates each proposal to assess the extent of its regional significance. Criteria used to identify and determine such significance include proposed impacts to wetlands and/or habitats, consistency of the proposal with its respective Development of Regional Impact Development Order (when applicable), and other implications which may have multi-jurisdictional impacts.

The Council reviewed several hundred applications and proposals in 2006. Of these, 82 were deemed regionally significant and the Council recommended actions necessary to ensure that each project would be consistent with the Strategic Regional Policy Plan for Southwest Florida.



Developments of Regional Impact...

Since the inception of the Development of Regional Impact (DRI) Sreview process in 1972, 198 Applications for Development Approval (ADA) have been submitted for review in the Southwest Florida Region. Prior to 1975, when the Southwest Florida Regional Planning Council was established and began reviewing ADAs, the Tampa Bay and South Florida Regional Planning Councils reviewed 16 DRIs. In the ensuing years, the Council has conducted 182 reviews of ADAs filed in Southwest Florida. In 2007 and beginning of 2008, ten DRI ADAs were under review. The first being Babcock Ranch was completed in January 2008. The Babcock Ranch review was first an Application for Master Development Approval (AMDA) and will then submit an Incremental Application for Development Approval sometime in 2008. Review of the next nine projects submitted in 2006/07 will continue into 2008.

- Babcock Ranch

The 13,630 acre AMDA Babcock Ranch Community DRI includes 10,774.19 acres of uplands, 91.91 acres of surface waters, and 2,764.5 acres of wetlands and is located in southeastern Charlotte County, north of County Road (CR) 78, south of CR 74 and immediately east of State Road 31. Currently, the site is rangeland pasture, sod farms, row crops and active mining with significant areas of native habitat. The proposal in Charlotte County at conceptual buildout will include 17,870 residential units (11,616 single family and 6,254 multi-family), 2,925,943 gross square feet of retail/service, 1,400,000 square feet of office, 500,000 square feet of medical office, 664,057 square feet of industrial, 600 hotel rooms, 177 hospital beds, 418 adult living facility units, 120,000 square foot church, 6 schools sites, 275 acres of parks, 150,000 square feet of government/civic uses and 54 holes of golf. The future planning area shown on the Master Plan is all in Lee County and was analyzed for impacts in this application for a cumulative transportation analysis, but has not been submitted for Lee County review. That included an additional 1,630 residential units, 70,000 square feet industrial, and 10,000 square feet of office. If the planned industrial and office in Lee County are never applied for, the uses will be developed in Charlotte.

- Isles of Athena

The proposed Isles of Athena DRI consists of approximately 5,771 acres northeast of Interstate 75, between the Toledo Blade Boulevard and Kings Highway interchanges, in the City of Northport. The proposed plan includes a series of villages with mixed-use neighborhood centers, and a mixed-use town center village adjacent to I-75 with a new Interstate interchange. Preliminary plans for the project include 15,000 residential units; approximately 4,200,000 square feet of commercial/office/institutional uses complemented by civic, cultural, and recreational uses; a K-8 school; one 18 hole golf course; and a 200 bed hospital. The project schedule anticipates three phases, with ultimate buildout within 17 years in 2022. This project was submitted in December 2005 but not officially accepted for review until early 2006. In 2008, the project may continue to be reviewed.

- The Fountains

The proposed Fountains DRI is a 2,769 acre large-scale multi-use development in Lee County. The property is adjacent to Lehigh Acres on the north, Gateway DRI on the west, and the Southwest Florida International Airport on the southwest. The Town Center will be located at State Road 82 and Daniels Parkway. At buildout in 2020, the project is proposed to have 4,215 residential units; 900,000 square feet of commercial; 1,500,000 square feet of warehouse; a 350 room resort hotel with conference facilities; and 18 holes of golf. This project was submit-

ted in December 2005 but not officially accepted for review until early 2006. The project is on hold due to an incomplete sufficiency response. In 2008, the project may continue to be reviewed.

- The Loop

The 195.6-acre project site east of the City of Punta Gorda is within Charlotte County and is split into five parcels, and sits on either side of North Jones Loop Road near US41. On the southern parcel, the proposed project at buildout will include 700 multi-family residential units, 527,580 square feet of gross leasable area (GLA) of retail, a 200 room hotel and a 9 acre parcel for the relocated mobile home park. On the northern parcel 381,300 square feet of GLA retail and 100,000 square feet of GLA office. The applicant is Wilder Companies, LTD., Inc. and will need a comprehensive land use change from Charlotte County to facilitate the optimum mixed-use strategy intended by the conceptual master plan of development. Much of the land is improved pasture and pine flatwoods with various percentages of exotic infestation and about 11.8 acres is potential Scrub Jay habitat per Charlotte County GIS. Also, several out parcels will have to be acquired by the applicant prior to filling the Application for Development Approval (ADA). This project was submitted in July 2006 and in 2008 will continue to be reviewed.

- Toll-Rattlesnake

The proposed project at buildout will be a mixed use community, supported by 1,889 residential units on 799 acres (large-lot single family homes, detached villas, with low and moderate density multi-family land uses, a percentage of which will be affordable housing), 550,000 square feet of commercial on 59.37 acres, 100,000 square feet of office space on about 10 acres, an 18-hole golf course, and a relocated Swamp Buggy cultural attraction use onto a larger, cohesive parcel, with no more than 10,000 permanent seats and 2,600 parking spaces on 51.38 acres. Finally about 43.52 acres of the project will be allocated to passive recreation land use to provide a natural social atmosphere for young adults, and would be operated by the Collier County Junior Deputies League. The balance of the project will be designated for expansive conservation areas (70%). The project is to be completed in five year with buildout by 2013. This project was submitted in July 2006 and currently has been seeking extensions to their sufficiency response and thus will continue to be reviewed 2008.

- South LaBelle Villages

The 1,680-acre project site is located in the South LaBelle Community of the City's Future Land Use Map. This DRI is the first to be proposed in the two inland counties of the region in over 25 years. The proposed project at buildout will be a mixed use community, supported by 2,500 residential units (1,700 single family and 800 multi-family units), 150,000 square feet of community neighborhood retail, 50,000 square feet of office, a public use site that could include schools or government offices, 200 bed hospital, 50,000 square feet of quasi-public uses (YMCA type use), and 18 hole golf course. The proposed buildout is to be completed in one phase by 2012. This project was submitted in November 2006 and in 2008 will continue to be reviewed.

- Florida Gulf Coast Technology and Research Park

This 489 acre Research Park is located south of the Southwest Florida International Airport, east of Treeline Avenue, and north of Alico Road in Lee County. The proposed project at buildout will include 2,897,000 square feet of industrial, 240 hotel rooms, 400,000 square feet of commercial office, and 370,000 square feet of commercial retail. This project area has been describe by the Lee County Office of Economic Devel-

opment as the “economic engine of Lee County” and is ideally suited for industrial/office and commercial uses. Consistent with the Lee Plan, the development will provide the industrial/office and commercial services to support the Southwest Florida International Airport and Florida Gulf Coast University (FGCU). The proposed buildout is to be completed in one five year phase commencing in 2008 with buildout in the year 2013. This project was submitted in March 2007 and will continue to be reviewed in 2008.

- Tradeport

This 1,050-acre project is located immediately southeast of the Immokalee Airport and will extend both north and south of CR 846 (Immokalee Road) in the eastern portion of Immokalee. The proposed project at buildout will include 2,871,000 square feet of industrial, 342,000 square feet of office, 125-room business hotel, 124,000 square feet of retail, and 2,750 residential units. The average residential unit cost is approximately \$246,000 and thus is expected to be affordable. The project is within the Immokalee urban area, the Florida Enterprise Zone, a Rural Area of Critical Economic Concern and a Community Redevelopment Area. The project will be consistent with Collier County’s Growth Management Plan. The project is proposed to be constructed in a single seven year phase beginning in mid-2009 with a build-out date in mid 2016. This project was submitted in June of 2007 and will continue to be reviewed in 2008.

- North Port Gardens

The 513-acre project is located in the City of North Port, south Sarasota County on the northeast corner of I-75 and Toledo Blades Boulevard. The proposed project at buildout will include 500 dwelling units, 2,000,000 square feet of retail, 150,000 square feet of office and 450 hotel rooms on 259 acres of uplands. Also, proposed is 254 acres of wetlands conservation. The project is to be designed as a town center with a mixture of land use alternatives designed and integrated with the natural environment and feature of the project. Development is planned in two phases: 2008-2011 and 2012-2016. This project was submitted in July of 2007 and will be continue to be reviewed in 2008.

- Harborview Substantial Deviation

This DRI was originally adopted by the Charlotte County Commission in March of 1992. Several changes were made through the years until a substantial deviation ADA was filed in August 2007. The project proposal is to add 139 acres of land for a total of 653 acres. Development proposed includes 3,859 dwelling units (245 single family and 3,614 multi-family) 655,000 square feet of commercial, 50,000 square feet of office, 350 hotel rooms and a marina with 400 wet slips, 192 dry slips and 40 boat trailer parking spaces. Also, proposed are 187 acres of preservation land along the Peace River and other area of the project site. Due to the project being divided by I-75 and Harborview Road, three distinct Villages are proposed and identified as Harborview North Village, Harborview East Village and Harborview West Village. Like many neo-traditional and new urbanist type developments, the Villages will focus heavily on walkability. Construction is expected to begin in 2008 and end in 2018. This project was submitted in August of 2007 and will be continue to be reviewed in 2008.

- Town of Big Cypress

The Town of Big Cypress will be a mixed community, planned using the principals and guidelines of the adopted Collier County Rural Lands Stewardship Area. The Master Plan emphasizes walkability and self-sufficiency. Proposed development includes 8,968 units, 987,188 square feet of retail/service, 664,395 square feet of office, 494,080 square feet of light industrial, 500 hotel rooms and a 200 bed hospital. Also, proposed are community support facilities such as 120 acres of community facilities/civic uses, 185 acres of golf courses and 86 acres of parks. Civic

uses will include, but not limited to an elementary, middle and high school. The DRI has two phases with the first commencing in 2012 and conclude in 2016 and Phase II will commence in 2017 and conclude in 2023. This project was submitted in February of 2008 and will be continue to be reviewed in 2008.

In addition to reviewing ADAs, the Council reviews general DRI activity. This activity includes but is not limited to reviewing and assessing new Development Orders submitted for DRIs, Notice of Proposed Change (NOPC) requests for exiting DRIs and preapplication meeting results for potential new DRIs. Table 1 includes the DRIs that had activity presented to the Council in 2007 and first of 2008 by month.

DRI ACTIVITY PRESENTED TO COUNCIL IN 2007/08	
DRI	Activity
JANUARY 2007	
Harborview	Preapplication Questionnaire
Florida Gulf Coast Technology & Research Park	Preapplication Questionnaire
MARCH 2007	
Tradeport	Preapplication Questionnaire
Bonita Bay	NOPC
MAY 2007	
Magnolia Landing	Preapplication Questionnaire
Pine Air Lakes	Substantial Deviation Development Order Review
Gulf Coast Gardens	Preapplication Questionnaire
AUGUST 2007	
Palmer Ranch Increment XII	NOPC
Shellpoint	NOPC
Old Corkscrew	Preapplication Questionnaire
Tamalico Center	NOPC
SEPTEMBER 2007	
SunTrust	Staff Assessment
OCTOBER 2007	
Airside Plaza	Abandonment
Sandhill	NOPC
Toll-Rattlesnake	Request for Extension
Big Cypress	Preapplication Questionnaire
NOVEMBER 2007	
Babcock Ranch Community Master DRI	Staff Assessment
JANUARY 2008	
Metro Park	NOPC
Sandhill	NOPC
Merchants Crossing	NOPC
Toll-Rattlesnake	Request for Extension
Babcock Ranch Community Master DRI	Development Order Review

ECONOMIC DEVELOPMENT...

The Council spearheads a number of initiatives designed to promote investment in our communities and enhance the economic conditions of the citizens who make their homes here. The following were the council's initiatives for 2007:

COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDS) 5 YEAR UPDATE

The Comprehensive Economic Development Strategy (CEDS) document was developed to identify regional projects and goals over a 5-year period, as well as job creation and diversification of the local economy. Within that period the Economic Development Administration (EDA) will grant funding based on approved projects listed in the document.

The staff of the Southwest Florida Regional Planning Council (SWFRPC) diligently worked on the 2007 Comprehensive Economic Development Strategy (CEDS) with the new guidelines during this year. Staff began by updating the existing database, developing a new layout (as requested by EDA) and working on the analysis section in January 2007. The full CEDS document was submitted to EDA on October 1, 2007.

REGIONAL ECONOMIC MODEL INCORPORATED REMI CLUSTER ANALYSIS

The cluster analysis was undertaken as part of our Comprehensive Economic Development Strategy document (CEDS) completed in 2007. Data from REMI Policy Insight was used in analyzing the geographic concentrations of businesses in Southwest Florida. This exercise produced snap shots of the Strengths, Weaknesses, Opportunities, and Threats of the Southwest Florida Economy by sector. This also allowed us to understand components of growth in our economy—whether it is to do with the overall national economy or attributable to local conditions or endemic of a particular industry.

Capital Improvement Element

In 2007, the Southwest Florida Regional Planning Council

was tasked by the Florida Department of Community Affairs (DCA) on training local government staff on updating the Capital Improvement Element (CIE) of their respective Comprehensive Plans. SWFRPC staff held two CIE workshops in August 2007.

SOUTHWEST FLORIDA ECONOMIC DEVELOPMENT FORUM “GAUGING THE GLOBAL, NATIONAL AND REGIONAL ECONOMY”

The Southwest Florida Regional Planning Council and the Southwest Florida District of the Urban Land Institute (ULI) hosted a luncheon seminar on economic and business development on Thursday, October 18, 2007 at the Harborside Event Center in downtown Fort Myers.

The purpose of the event was to convene all interested in Economic Development within the Southwest Florida Region in a collaborative environment with keynote speakers to discuss economic development issues.

Approximately 170 economic development professionals, elected officials, business interests and public attended the Economic Development Forum. It is anticipated that after the forum, the communities will continue to work together to build institutional partnerships to improve economic development throughout the Southwest Florida Region.

FOUR CORNERS STUDY

During the past year, numerous development proposals came to the forefront along the SR80 corridor. The proposed development activities will affect four counties in the region and will have major regional impact assessments and development coordination implications. For these reasons, the local governments and Regional Planning Council have wisely undertaken an assessment of the issues that will have to be addressed in the future and what actions can potentially be taken in order to coordinate the needed improvements to the area's infrastructure, so that the proposed development can be done in a coordinated and timely fashion and to assure that the future communities will be a benefit to the region.

AFFORDABLE HOUSING

Much of the Southwest Florida Regional Planning Council's work during the past year relates to the need for affordable housing. The Council has served as the regional housing and economic development agency, responsible for managing Florida Department of Community Affairs contracts on housing and economic modeling. The Council also provides staff support to the Southwest Florida Regional Planning Council Community Housing Subcommittee and Working Group. Unfortunately, due to lack of funding, 2007 was not an active year for the Subcommittee; the need for affordable housing has however, become even more important due to the downturn in the housing market.

Housing Needs Study

We reported last year that we had initiated work on the development of a housing condition and needs study—necessary to facilitate the implementation of the comprehensive planning programs and activities that will address the housing needs of the community—with the City of Labelle, Hendry County and the Department of Community Affairs (DCA) under contract (06DB-3F-12-00-22-006). The study was completed and transmitted to DCA early 2007.

Development of Regional Impact

Staff reviewed all DRIs and recommended the following to mitigate affordable housing in Southwest Florida:

1. Require applicant to construct appropriate number of affordable housing units on a site provided by the applicant within the DRI property boundaries.
2. Require the developer to provide for an off-site affordable housing tract with the appropriate number of affordable housing units.
3. Require the applicant to provide a financial contribution to the local government for affordable housing. The amount of the contribution would be negotiated between the local government and the applicant.



The Lee County Metropolitan Planning Organization (MPO) is an intergovernmental transportation planning agency created by an agreement among Lee County, Bonita Springs, Cape Coral, Fort Myers, Fort Myers Beach, Sanibel and the Florida Department of Transportation (FDOT).

The MPO's major focus is to develop sound transportation in Lee County for its citizenry through partnering with the Florida Department of Transportation, Lee County Department of Transportation, Lee Tran and the jurisdictions which make up the Lee County MPO board – Lee County, City of Bonita Springs, City of Cape Coral, City of Fort Myers, Town of Fort Myers Beach and the City of Sanibel. Through their cooperative efforts, movement of people and goods via highways, public transportation, bicycle and pedestrian, are experiencing great strides for Lee County's transportation system.

The Lee County MPO made national headlines in 2007 by returning \$10 million in tainted earmark funds to Congress for a controversial project to extend a road through environmentally sensitive lands that could have impacted the county's groundwater recharge areas. The MPO's bold action was commended and applauded by the general public, special interest groups and the media, and sparked demands for investigation of improper and unauthorized changes to congressionally passed legislation. The MPO is now working with Congress to transfer the earmarked funds to the I-75 widening project in Lee and Collier Counties.

During this time, the MPO also went out of its way to include public participation during the MPO deliberations to reject the Coconut Road extension and requesting Congress to change the earmark to the I-75 widening.

On June 15, 2007, the MPO adopted and published its Transportation Improvement Program (TIP) for FY 2007/08 through FY 2011/12. The TIP lists the highway,

transit and aviation projects in Lee County from FDOT's Five Year Work Program.

In 2007, the Lee MPO continued to work on tasks leading to the establishment of an independent transit authority in Lee County including coordination with local governments in developing position statements supporting a transit authority, and the development of an interlocal agreement for adoption by participating jurisdictions to create a transit authority.

In February 2007, the Florida Department of Transportation (FDOT) and the Lee County MPO conducted a joint certification review of the Lee County MPO Planning Process. The planning process was successfully certified.

In June 2007, the MPO completed a minor update of its 2030 Long Range Transportation Plan so that the Plan is in compliance with SAFETEAU-LU requirements.

The MPO also published its annual Congestion Monitoring Report. The MPO solicited reports of congested locations from the general public, law enforcement officers, Lee Tran and Lee County School District bus drivers and emergency services personnel. Input from these groups was used to identify chronically congested locations in Lee County. The report documents these locations, outlines the measures underway or programmed to mitigate the congestion and identifies mitigation projects for funding.

The MPO adopted transportation project priorities for 2007. The priorities include projects to be funded from District-allocated STP and state funds, Congestion Mitigation/Transportation System Management (CM/TSM) box funds, Aviation funds, and the bicycle/pedestrian box funds. These priorities guided FDOT in developing its Tentative Work Program for Fiscal Year 2008/09 through Fiscal Year 2012/13.

Transportation Disadvantaged...



The Southwest Florida Regional Planning Council has provided staffing support and planning services to the Local Coordinating Boards for Transportation Disadvantaged programs in Lee, Glades and Hendry Counties for eighteen years. The programs in Charlotte, Collier and Sarasota Counties have been supported by their respective Metropolitan Planning Organizations for many years.

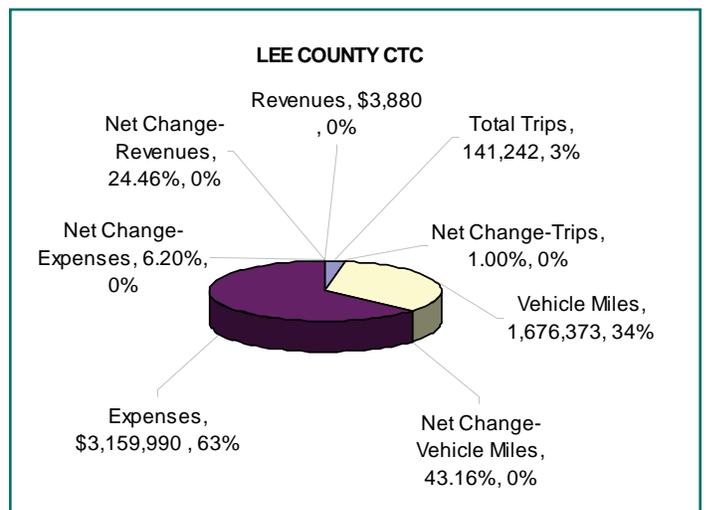
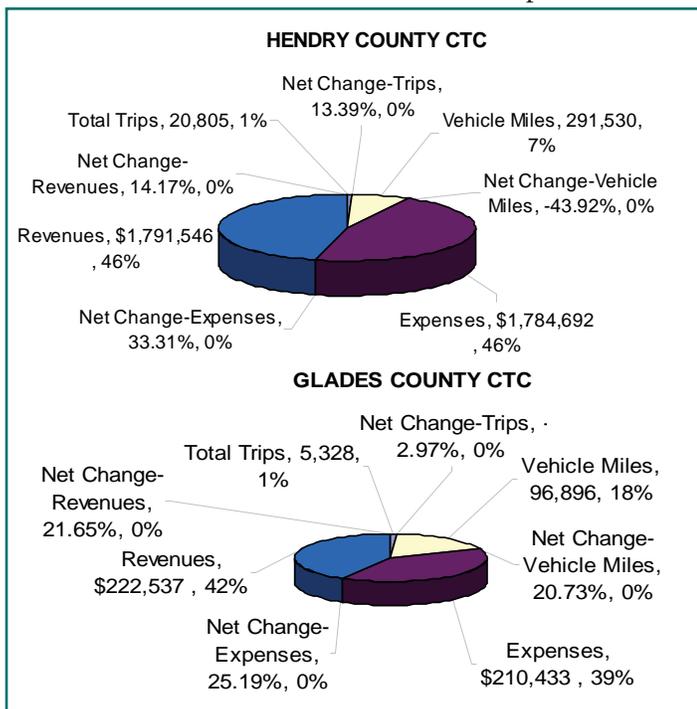
Local Coordinating Boards (LCBs) prepare annual updates to their county's long range Transportation Disadvantaged Service Plans and they conduct annual evaluations of their county's Community Transportation Coordinators (CTC's). Quarterly meetings provide them with opportunities to carry out their planning and evaluation activities, and also serve as public forums on issues related to transit and para-transit services and needs in each service area.

Projects last year included preparing minor updates to the Transportation Disadvantaged Service Plans for each service area. Transportation Disadvantaged Service Plans have four components, and each one was updated in some way. The most significant changes occurred in the "Quality Assurance" and "Service Plan" components. There are numerous and sometimes duplicative policies and standards contained in those two components.

The Transportation Disadvantaged Commission, in their effort to be proactive with the respective Local Coordinating Boards in the State of Florida, held a Public Hearing on November 28, 2007 at the Embassy Suites in Estero, Florida and held their Commission meeting on November 29, 2007 at the same location beginning at 8:30 a.m. Chairman Harding, as well as the other Commission board members, listened intently to the concerns expressed by the citizenry and providers at both the public hearing and the Commission meeting.

A major topic of discussion this year was the cutbacks in Medicaid funding through the Agency for Health care Administration. These cutbacks were to take effect on January 1, 2008 which would result in serious problems for the clients that desperately need these services. The Commission for the Transportation Disadvantaged, in conjunction with the Community Transportation Coordinators, Planning Agencies and other various governmental agencies, worked feverishly during the year to try and find a solution to the impending Medicaid crisis.

CTCs also played a significant role in hurricane evacuation and recovery efforts should the need arise. They assisted the Emergency Operations Centers within their counties with evacuations of special populations and with critical trips as soon as possible after a hurricane (for example, ensuring that patients who needed dialysis treatments get to and from their medical appointments).





SOUTHWEST FLORIDA

LOCAL EMERGE

The implementation of the Emergency Planning and Community Right-To-Know Act (EPCRA) created a new relationship among all levels of government, business, community leaders, environmental, public interest groups and citizens. The law made citizens full partners in preparing for emergencies as well as managing chemical risks. All of these groups play an important part in the implementation of EPCRA. It is virtually impossible in our society to avoid daily contact with chemicals. The products we depend upon to make life easier are often exposed to one or more chemical processes. Chemicals are indeed everywhere, and how we handle chemical products, by-products and waste are not only a personal responsibility, but a community responsibility as well. While protective laws are a response to public needs, it is up to all citizens to understand these laws and their impact on the community.

Awards Initiative

In 2007, the Southwest Florida Local Emergency Planning Committee was pleased to honor Emergency Management Director Wayne Sallade' of Charlotte County Emergency Management Department as the Thomas Yatabe Florida Awards recipient for the Southwest Florida area. Award recipients are recognized for outstanding achievement, accomplishment or superior participation in the State's Hazardous Materials Program. Mr. Sallade' is shown below receiving his award. Pictured on the left is Mr. Craig Fugate of the Florida Division of Emergency Management conferring the award on behalf of the Florida State Emergency Response Commission. Mr. Sallade' has served on the Southwest Florida Local Emergency Planning Committee since July 1, 1992, and



has assisted by coordinating Federal EPA and State hazardous materials training, participating in regional exercises, and serving on ad-hoc committees, and in leadership roles since his tenure began on the LEPC.

Also, the Southwest Florida Local Emergency Planning Committee was pleased to learn on April 24, 2007, that it was recognition as "Second Runner Up" for its chemical protection initiatives. The award was conferred by the Chemical Education Foundation which is located in Arlington, VA. Its purpose is to foster a greater understanding regarding the science of chemistry and the importance of chemical safety awareness. Moreover, the award was presented to the Southwest Florida Local Emergency Planning Committee for its commitment to public safety and chemical product stewardship. Program Manager John Gibbons of the Southwest Florida Regional Planning Council is shown holding the plaque. The award was for the 250,000 and above population category. There are over 3,000 local emergency planning committees across America.



NCY PLANNING COMMITTEE

Hazardous Materials Program - Facility Compliance

In 2007, there were more than 1,000 chemical records housed at the offices of the Council, congruent with the mandates of EPCRA which are administered by the LEPC, an organization staffed by the Council. Facilities with either hazardous or extremely hazardous chemical inventories at a threshold planning quantity are required to submit formal reports to the U.S. Environmental Protection Agency, Florida Department of Community Affairs, and the LEPC annually. In 2006, the Florida Department of Community Affairs reported the 10 top chemicals in the region in the order provided (see chart).

Top 10 Hazardous Materials and Inventory Levels	
Chemical	Inventory Level (lbs.)
Sulfuric Acid	2,957,064
Methyl Bromide	1,414,866
Ammonia	367,761
Chlorine	324,700
Aldicarb	77,299
Sulfur Dioxide	31,700
Nitric Acid	24,200
Endosulfan	23,503
Paraquat Dichloride	20,057
Phorate	16,266

Hazardous Materials Training

Hazardous material training is an important mission of the LEPC. In 2007, a total of 219 individuals (see below) benefited from the training conducted by the LEPC. Training programs included the following:

- Clandestine Drug Lab Awareness Level Course, April 19, 2007
- Clandestine Drug Lab Operational Level Course, April 20, 2007
- Fire Chemistry Course, July 30-August 4, 2007
- Hazardous Materials Awareness EMS Level 1 Training, August 13, 2007
- Oil Spill First Responder Hazardous Materials Technician Certification Course, August 14-16, 2007

- OSHA 1910.120 Hazardous Waste Operations and Emergency Response, August 15, 2007
- OSHA 1910.120 Hazardous Waste Operations and Emergency Response, September 7, 2007

Program Training by Occupation				
Profession	Awareness	Operations	Technician	Total
Fire	18	35	14	67
Law Enforcement	21			21
EMS	65			65
Other	34	9	19	62
Total	126	52	41	219

Community Safety Outreach Initiatives

Annually for a number of years, the Committee has coordinated and supported initiative promoting Hazardous Materials Awareness Week in the Region. In concert with this endeavor, a How to Comply Workshop was conducted, January 26, 2007, for the benefit of industry regulated under the Emergency Planning and Community Right-To-Know Act. Also, local governments were encouraged to endorse chemical safety in their jurisdictions by passing proclamations and inviting either Fire Chiefs or County Emergency Managers to receive the promulgated instruments and by speaking on the issue during the official meeting following the passing of the instrument. Additionally, chemical information and notifications were published in the print media.



Charlotte Harbor

The Charlotte Harbor National Estuary Program (CHNEP) is a partnership of citizens, elected officials, resource managers and commercial and recreational resource users who are working to protect the greater Charlotte Harbor estuarine system by improving the water quality and ecological integrity of the 4,400 square mile watershed. The partnership is hosted by the Council and works as an advocate for the estuarine system by building consensus that is based upon sound science.

Activities of the CHNEP are coordinated through the Management Conference, a body which is comprised of four committees (Citizens Advisory, Technical Advisory, Management and Policy) and the staff. Major accomplishments of the CHNEP in 2006 follow.

Management Conference

The Management Conference is cited as the most important function of the CHNEP. It is composed of Policy, Management, Technical, and Citizen Committees. In support of the Management Conference function, the CHNEP prepares and implements a task-based budget with specific deliverables. The Management Conference updated the Citizens Advisory Committee and the Technical Advisory Committee by-laws to increase the ability of these committees to provide opinions and recommendations, expand membership and participation opportunities, and ensure compliance with Florida's (Decision-making in the) Sunshine Law.

CCMP Update

The CHNEP adopted a procedure to update its Comprehensive Conservation and Management Plan (CCMP) every five years. A complete draft of the CCMP was completed by the end of 2006. The new CCMP features a graphic vision series. The draft quantifiable objectives and priority actions were the result of a survey among management conference participants and interested public followed by dozens of subcommittee meetings to craft strategies. The draft plan addresses hydrologic alterations, water quality degradation, fish and wildlife habitat loss, and stewardship gaps. Conceptual adoption of the plan took place in late 2007.

Grants Received

- ◆ In 2003, a commitment to pursuing grant opportunities was implemented as a component of the Long Range Financial Strategy. Early successes included shepherding public support for the acquisition of the 72,000-acre Babcock Ranch. In 2007, several grants were successfully obtained through CHNEP's grant applications efforts:
- ◆ The FishAmerica Foundation awarded over \$30,000 for a volunteer program to restore the red mangrove (*Rhizophora mangle*) fringe along the west wall of Charlotte Harbor damaged from Hurricane Charley.
- ◆ The Florida Coastal Management Program and NOAA awarded CHNEP over \$16,000 to engage homeowners within the San Carlos Park community to implement Florida Friendly Landscaping techniques in order to improve stormwater quality through reduction of nutrient runoff, reduce water consumption by irrigation and increase wildlife habitat in the residential yards.
- ◆ EPA awarded over \$470,000 through its Wetlands Development Grant for "A Watershed Analysis of Permitted Coastal Wetland Impacts and Mitigation Methods within the Charlotte Harbor National Estuary Program Study Area."

Outreach

The CHNEP newsletter, "Harbor Happenings", and its web site provides information on a wide variety of topics including latest research findings, restoration accomplishments, changes in legislation, events, and information about CHNEP's partners including the water management districts.

The CHNEP has hosted, or otherwise provided funding to support, a variety of workshops and events. Highlights include:

- ◆ A portable map depicting the elevation within the CHNEP watershed was developed for use at events and for loan to partners.
- ◆ Sponsored "Keeping the Peace, Translating Management Plans into Action in the Peace River Watershed" in cooperation with SWFWMD, LE/AD, Cities of Winter Haven and Lakeland and Polk County.
- ◆ A professional development course, Project Design and Evaluation, was held for CHNEP partners.
- ◆ Approximately 135 people, mostly from DeSoto and

National Estuary Program...



Hardee Counties, attended the Florida Friendly Plant Workshops in early 2007.

- ◆ Developed Curious Kids Nature Club website. The site's architecture, graphic design and interactivities accommodate specific learner styles/intelligences while not presenting conflicting or detrimental experiences for other styles/intelligences.
- ◆ Celebrated National Estuaries Days with Peace River Center for Writers' Sixth Annual Literary Cruise, with DeSoto County with "Paddle the Peace" and with Keeping the Peace: Translating Management Plans into Action.

Research

The wide variety of research fills gaps in knowledge related to hydrologic alterations, water quality degradation, and habitat loss. Research projects are chosen from a Research Needs Inventory adopted in 2004. Highlights from last year include approval for a resource-based approach for setting numeric water quality targets for Lemon Bay, Charlotte Harbor and Estero Bay using seagrass light requirements; Final report, appendices, GIS files and database for the FY05 project "Comprehensive Water Quality Status and Trends for the Charlotte Harbor National Estuary Program" by Janicki Environmental, Inc; Historic Benthic Habitat Map completed along with georeferenced and mosaiced 1950s-era aerials; and the CHNEP conducted a 2-day technical workshop on Colored Dissolved Organic Matter (CDOM).

Restoration

The CHNEP participated in a variety of restoration projects in 2006 including, playing a "major role" in the acquisition of over 73,000 acres of the Babcock Ranch property by the State of Florida and Lee County. Among other things, the Charlotte Harbor NEP accomplished the following:

- ◆ The South Florida Water Management District funded CHNEP to conduct a pilot On-Site Treatment and Disposal System (OSTDS) homeowner maintenance outreach program in a watershed impaired for nutrients and fecal coliform (Hendry Creek basin).

Advocacy and Review

From time to time, CHNEP advocates positions to protect the watershed and estuaries. Toward this end, in 2006 the CHNEP:

- ◆ Letter to USACE regarding the South Fort Meade Mine Expansion and Federal Consistency.
- ◆ Letter to the South Florida Water Management District and USACE regarding Backpumping from Caloosahatchee to Lake Okeechobee.
- ◆ Letter to USACE reviewing the C-43 Reservoir Preliminary Implementation Report and Draft EIS, requesting water quality component.
- ◆ Letter of Support for Woodmere Lakes Stormwater Pond Littoral Planting project.

Grants

The CHNEP funds 3 grant programs: Research and Restoration Partners Program (RRPP), Public Outreach Grants (POG), and Microgrants. Highlights of projects funded in 2007 include:

- ◆ Friends of the Myakka River developed an outstanding map of the wild and scenic trails in the park and surrounding conservation lands.
- ◆ DeSoto County Parks & Recreation and Deluxe Trees and Shrubs designed and installed a 110x110 ft maze garden of native plants using nearly 600 plants. The site is on the grounds of the popular Brewer Sports Park.
- ◆ funded education to fifth graders at J. Colin English Elementary School in Lee County on watersheds.
- ◆ Sponsored Polk County Extension's "Water-Lifeblood of Planet Earth: A Water School for Polk County Decision Makers" for 55 community leaders in Polk County that included a series of five 2 1/2 hour workshops and 2 field trips.
- ◆ As part of the Monofilament Recovery & Recycling project, Charlotte County placed 80 bins to collect monofilament throughout the county with signage explaining the need to recover and recycle this material.
- ◆ Support for the Burrowing Owl Festival on February 18, 2006 in Cape Coral of which over 2,000 people attended.
- ◆ Maintained and hosted the website for Myakka River Management Coordinating Council.
- ◆ funded education to 5,500 fourth grade students in Polk County on the water cycle, through the use of signage describing each stage of the water cycle and related props.

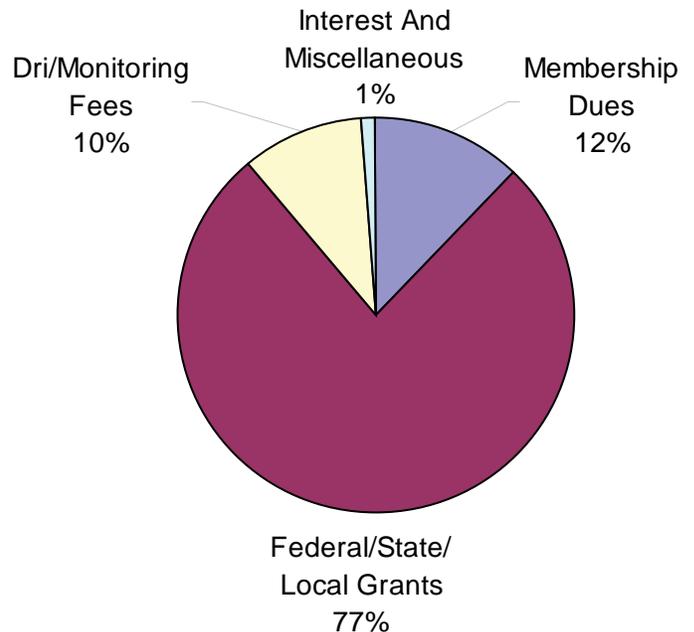
Financial Operations...

In its annual Independent Auditor's Report to the Council, Tuscan & Company P.A. opined that the basic financial statements of the Council presented "fairly, in all respects, the financial position of the Southwest Florida Regional Planning Council as of September 30, 2007 and the results of its operations for the year then ended in conformity with accounting principles generally accepted in the United States of America."

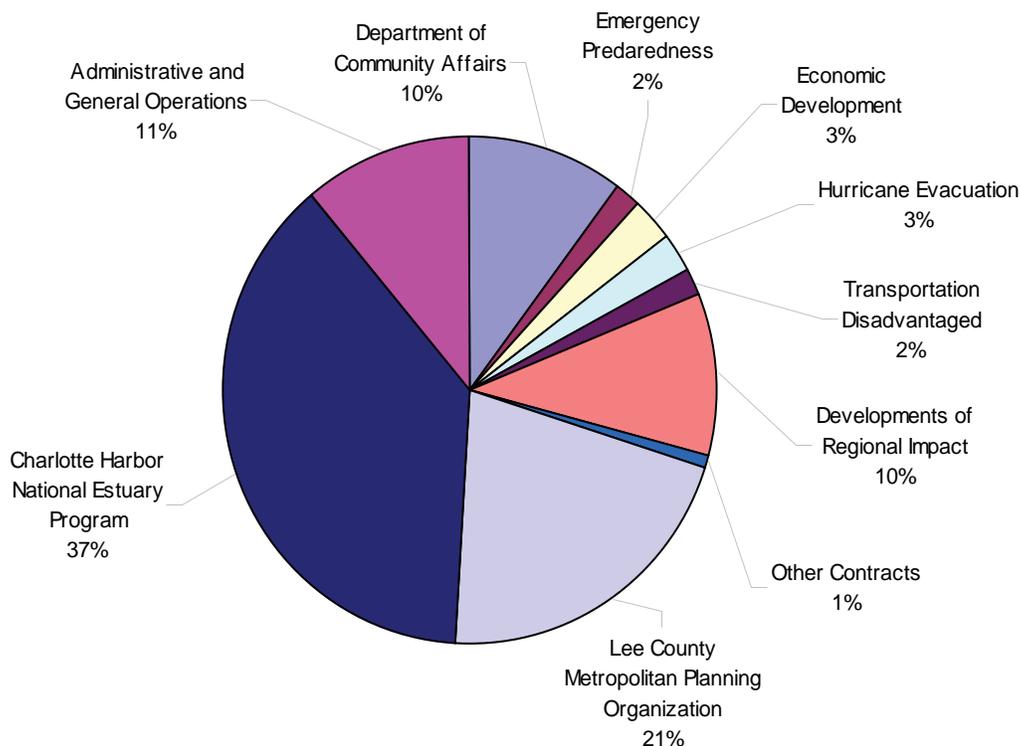
The Council's fund balance stood at \$565,843 on September 30th, an increase of \$172,878 from the prior year-end balance. The Council received new grants this fiscal year which accounted for the increase in fund balance.

Total expenses increased 6.69% and revenue increased by 10.3%.

2007 Council Revenue



2007 Council Expenses



Southwest Florida Regional Planning Council

KEN HEATHERINGTON, AICP, EXECUTIVE DIRECTOR
LIZ DONLEY, ESQ., LEGAL COUNSEL

COMPREHENSIVE PLANNING

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DAVID CRAWFORD, AICP, SENIOR PLANNER
JOHN GIBBONS, PRINCIPAL PLANNER
JENNIFER PELLECHIO, NETWORK ADMIN/
SENIOR PLANNER
DANIEL TRESOTT, PRINCIPAL PLANNER
JASON UTLEY, REGIONAL PLANNER/
ASSISTANT DRI COORDINATOR

LIBRARY/INFORMATION SERVICES

REBEKAH HARP, PUBLIC INFORMATION
SPECIALIST

ADMINISTRATIVE SERVICES

NANCY DOYLE, ADMINISTRATIVE MANAGER,
OPERATIONS
NICHOLE GWINNETT, EXECUTIVE ASSISTANT,
IC&R COORDINATOR
MEGHAN MARION, ADMINISTRATIVE ASSISTANT
ANGELA TOMLINSON, AP/ PURCHASING COORDINATOR
JANICE YELL, ADMINISTRATIVE MANAGER, FINANCE

CHARLOTTE HARBOR NATIONAL ESTUARY PROGRAM

LISA BEEVER, PH.D., DIRECTOR
CATHERINE CORBETT, SENIOR SCIENTIST
LIZ DONLEY, ESQ., GRANTS AND CONTRACTS MANAGER
MARAN HILGENDORF, COMMUNICATIONS MANAGER

GRAPHIC INFORMATION SERVICES

TIMOTHY WALKER, GIS/
GRAPHICS MANAGER
DANIEL COBB, GIS ANALYST

LEE COUNTY METROPOLITAN PLANNING ORGANIZATION

DON SCOTT, MPO DIRECTOR
RON GOGOI, AICP, DEPUTY DIRECTOR
BRIAN RAIMONDO, SENIOR PLANNER
DEBBIE KOOL, PLANNING TECHNICIAN

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TREASURER.....MAYOR FRED HAMMETT

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Ms. MARGARET EMBLIDGE
Mr. JAMES GREEN

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Dr. EDWARD ELKOWITZ
COUNCILMAN MICHAEL BRANTLEY

SARASOTA COUNTY

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MAYOR FRED HAMMETT
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Mr. DAVID FARLEY

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Mr. JON IGLEHART, FDEP
Ms. JOANNE McCLELLAN, SWFWMD
Mr. JOHNNY LIMBAUGH, FDOT